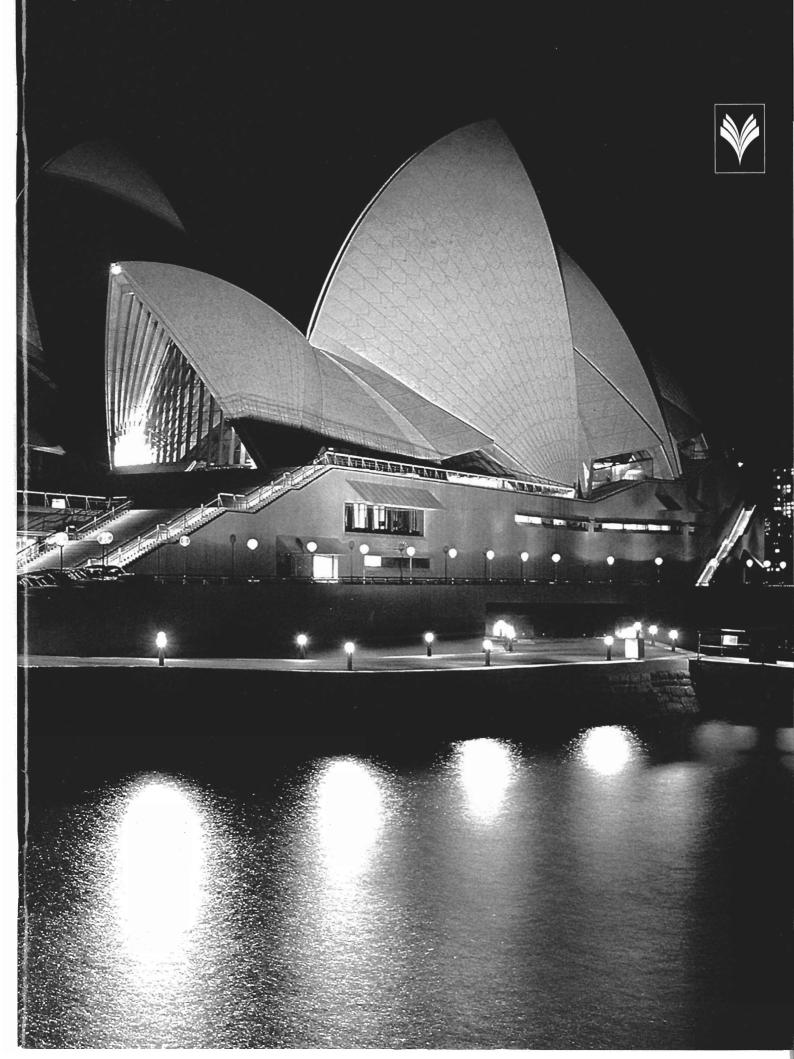
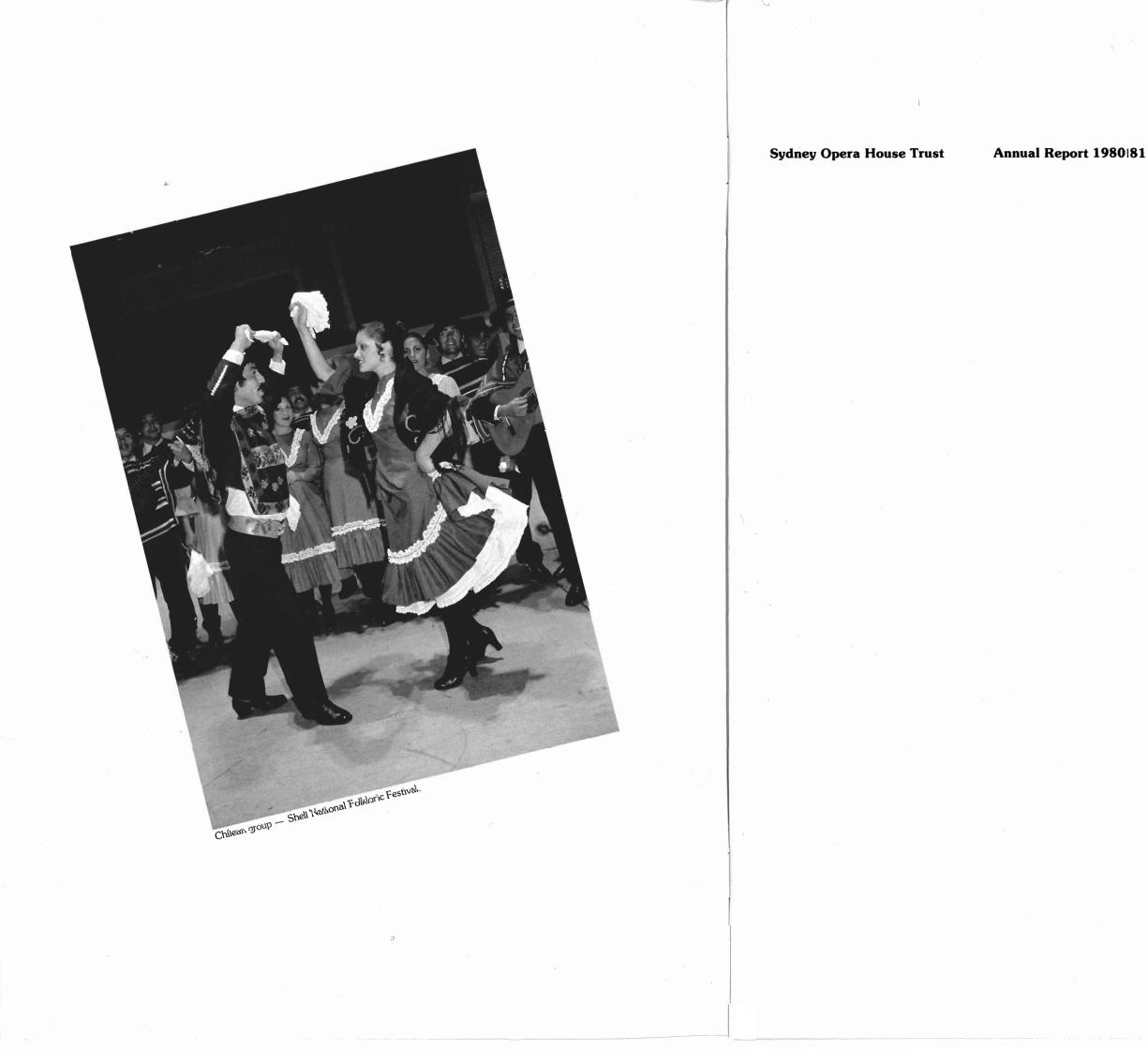
Sydney Opera House Trust

Annual Report 1980 81





To the Honourable Neville Wran, QC, MP, Premier of New South Wales. Sir,

Sir, In pursuance of section 27 of the Sydney Opera House Trust Act, 1961, we submit for your presentation to Parliament, a report of the work and activities of the Sydney Opera House Trust for the year ended 30th June, 1981.

For and on behalf of the Trust.

Dona Block.

Chairman

lond man

General Manager

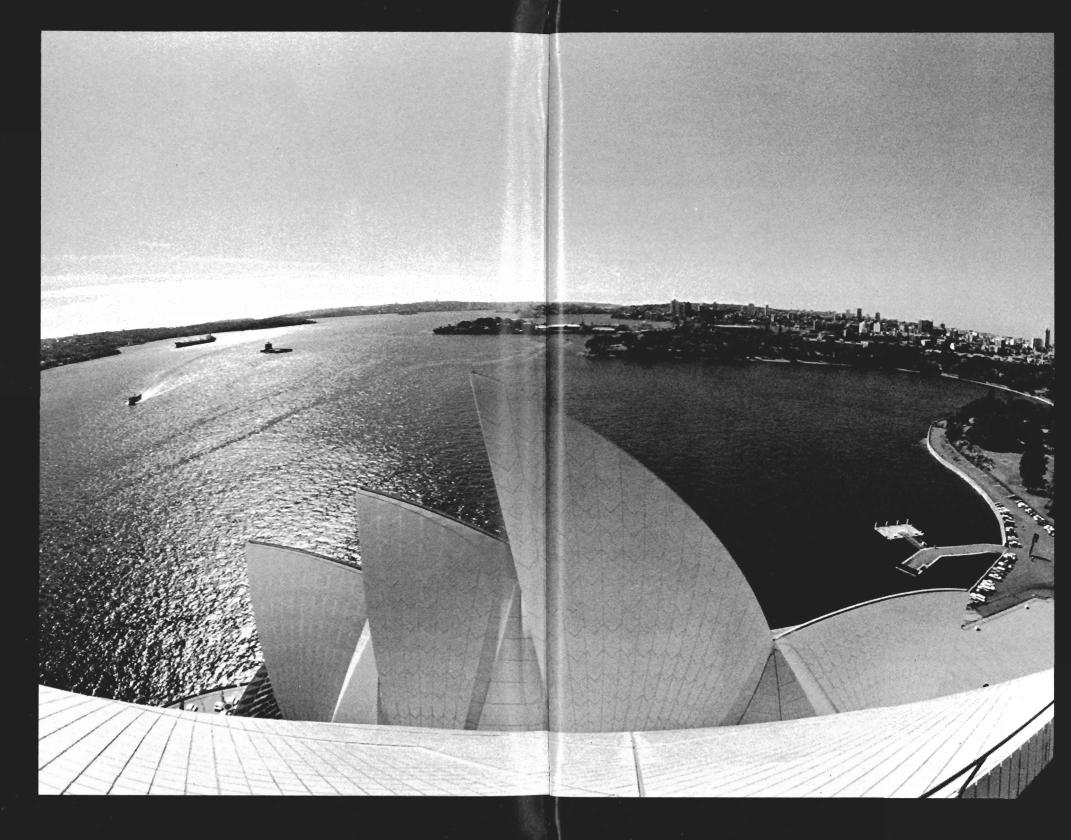
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Sydney Opera House Trust

Sydney Opera House Trust	D.G.Block, Chairman G.F.Coote The Hon Justice Elizabeth Evatt The Hon Justice Fisher Ms R.M.Holenbergh Young Professor Sir Rupert Myers, KBE J.F.O'Neill	Twelve meetings of the Trust were held during the year. D.G.Block was appointed a member and Chairman of the Trust and G.F.Coote was appointed a Trustee on May 22,1981.					
	The Chairman of the Trust is an ex- officio member of the Programme	Committee and the Public Relations and Amenities Committee.					
Committees of the Trust							
Finance and Administration Committee	D.G.Block, Chairman The Hon Justice Fisher Professor Sir Rupert Myers, KBE J.F.O'Neill	Eleven meetings were held during the year.					
Programme Committee	The Hon Justice Fisher, Chairman The Hon Justice Elizabeth Evatt Ms R.M.Holenbergh Young Professor Sir Rupert Myers, KBE	Twelve meetings were held during the year.					
Public Relations and Amenities Committee	Ms R.M.Holenbergh Young, Chairman G.F.Coote J.F.O'Neill	Eleven meetings were held during the year.					
Advisory Panel to the Library Sub-Committee	J.Wars, MBE, Chairman R.F.Doust M.Draheim C.G.Meckiff Mrs H.S.Simblist Z.D.Wolanski	Two meetings were held during the year.					

Responsibilites of the Sydney Opera House Trust

The role of the Sydney Opera House Trust is to maintain and operate the Sydney Opera House on behalf of the New South Wales Government in accordance with the Sydney Opera House Trust Act (1961-1973). The Trust is responsible to the Premier of New South Wales, The Hon Neville Wran, QC, MP.

Three sub-committees of the Trust meet with management to discuss and advise on the finance and administration of the complex (Finance and Administration Committee); programmes and performances including educational activities, (Programme Committee); publicity, advertising and improved facilities, (Public Relations and Amenities Committee). Departmental heads meet once a fortnight for the General Manager's Advisory Committee meeting. All aspects of the administration of the complex are discussed.

In its administrative capacity, the Trust hires the theatres, halls, reception rooms, foyers and Opera House surrounds to performing companies and other organisations for a wide range of purposes including performances, films, exhibitions, conventions, seminars, lectures and receptions.

The Trust's main responsibility is to ensure that every aspect of the complex is utilised for the presentation of all performing arts. The Trust itself acts as an entrepreneur when it is felt there is a need to promote a particular performing art. The Trust's role as an entrepreneur has been increasing each year.

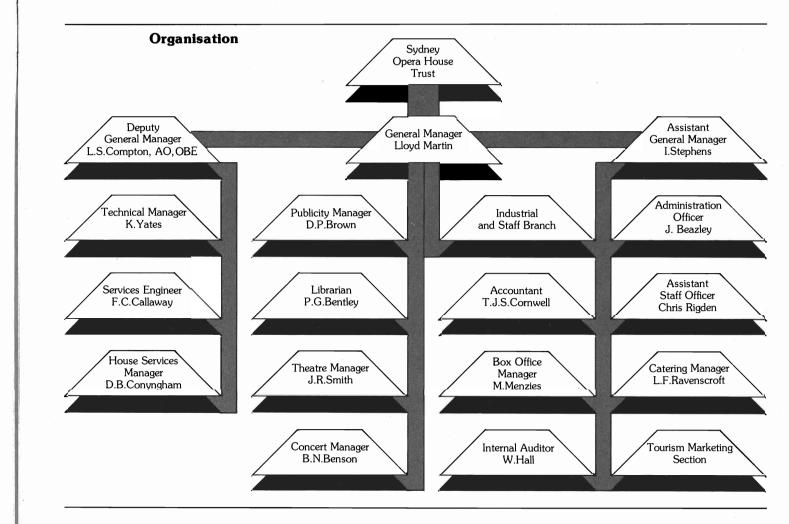
When the Trust presents a performance, it does not attempt to compete with other entrepreneurs who are hiring Opera House theatres. The performances which are presented by the Trust are staged in an endeavour to:
cater for audiences who are not being catered for by other entrepreneurs,
complement the conventional range

of attractions programmed at the Opera House by other entrepreneurs, • create new audiences for companies which hire Opera House facilities and the performing arts generally, • develop artistic appreciation in young people in the educational system, and

 foster interest in new forms of expression in the performing arts.

Performances and Other Events

The Sydney Opera House Trust is gratified to observe that the number of performances presented each year and the size of audiences attending these performances, is steadily increasing —



a manifestation of wide acceptance by the community that the Opera House is an excellent venue for many kinds of attractions.

The presentations included opera, ballet, symphony and chamber music concerts, drama, modern dance, contemporary music concerts, recitals, organ concerts, jazz and pop concerts, multi-cultural music and dancing, variety and light entertainment, marionette theatre, children's programmes ranging from introductory sessions on the performing arts to symphony concerts, free activities, lectures, seminars, conventions and a variety of private functions.

In the Concert Hall, which seats 2,690 and is the largest theatre in the complex, 286 events were presented. These included many popular attractions and school performances as well as presentations by the major hirer, the Australian Broadcasting Commission. The Opera Theatre (1,547), the Drama Theatre (544) and Cinema (419) were fully occupied.

Live performances and receptions were held in the Recording Hall, Reception Hall, Exhibition Hall and theatre foyers. Activities were also presented outdoors in the forecourt and around the promenade.

Appreciation

The Trustees would like to take this opportunity of thanking the staff of the Opera House (many of whom have worked in the complex since the building opened in 1973), for their fine record of service. The Trust considers itself extremely fortunate in having so many people working with us who are not only acknowledged experts in their fields, but who consider it a privilege, as we do, to be so closely associated with the Opera House, its patrons and the performing arts. The Trustees would also like to thank the many other people who have contributed so much to the continuing success of the Opera House.

We are particularly grateful to our patrons for their continuing interest and active support of Opera House programmes.

We would also like to acknowledge the debt we owe to the entrepreneurs who have constantly hired Opera House theatres for their attractions; to the great artists who have continually attracted capacity houses, and to the media, which has made the Opera House internationally famous through its continuing interest in activities at the complex.

Thank you.

Principal Hirers

Australian Broadcasting Commission

The Australian Broadcasting Commission (which directs the Sydney Symphony Orchestra and presents performances by visiting orchestras and soloists) presented symphony concerts, chamber music concerts, contemporary music concerts, choral concerts, recitals and popular music concerts.

The Sydney Symphony Orchestra performed under the baton of its Chief Conductor, Louis Fremaux. The Orchestra's Concertmaster is Donald Hazelwood.

Guest conductors were: Brian Buggy, Franz-Paul Decker, Harold Farberman, Sir Charles Groves, Thomas Mayer, Jorge Mester, Claudio Scimone, Peter Seymour, Patrick Thomas and Nicklaus Wyss.

Guest artists, associate artists and accompanists included: Monique Brynnel, soprano Melisande Chauveau, piano Aldo Ciccolini, piano Peter Clinch, saxophone Deborah Cook, soprano Barry Crocker, popular entertainer Christopher Dearnley, organ Grant Dickson, baritone Catherine Duval, soprano

Margreta Elkins, mezzo-soprano Lauris Elms, contralto Nance Grant, soprano Sonya Hanke, piano Donald Hazelwood, violin Claude Helffer, piano Mark Lubotsky, violin Ronald Maconaghie, baritone Geoffrey Douglas Madge, piano Takako Nishizaki, violin David Parker, tenor Geoffrey Parsons, piano Howard Penny, cello Beryl Potter, piano Ruggiero Ricci, violin St Hedwig's Cathedral Choir, (Roland Bader, conductor) Jiri Tancibudek, oboe The Sydney Philharmonia Choir Paul Tortelier, cello Laszlo Vidak, viola Jon Weaving, tenor Mark Westcott, piano Donald Westlake, clarinet John Williams, guitar John Winther, piano John Wion, flute. A total of 103 performances.

The Australian Opera

The Australian Opera presented: Manon Lescaut (Puccini), I Masnadieri (Verdi), Rigoletto (Verdi), Katya Kabanova (Janacek), The Barber of Seville (Rossini), Lucia di Lammermoor (Donizetti), The Magic Flute (Mozart), Fra Diavolo (Auber), Boris Godunov (Mussorgsky), A Midsummer Night's Dream (Britten), Don Giovanni (Mozart), The Rape of Lucretia (Britten), Otello (Verdi), The Beggar's Opera (Gay), La Boheme (Puccini), Tosca (Puccini), La Traviata (Verdi), Alcina (Handel) A total of 144 performances.

The Company's Musical Director is Richard Bonynge, CBE.

The Australian Ballet

The Australian Ballet presented: The Three Musketeers (Andre Prokovsky), Suite en Blanc (Serge Lifar), Carmen (Roland Petit), Kettentanz (Gerald Arpino). Onegin (John Cranko), Variaciones Concertantes (Choo San Goh), Poems (Robert Ray), Monotones (Frederick Ashton), Afternoon of a Faun (Jerome Robbins). A total of 90 performances. The Company's Artistic Director is

Marilyn Jones, OBE.

The Sydney Symphony Orchestra.









Sydney Theatre Company

The Sydney Theatre Company presented:

Cyrano de Bergerac (Edmond Rostand. Translated by Louis Nowra), The Merry Wives of Windsor (William Shakespeare), The Precious Woman (Louis Nowra), Beauty and the Beast (Jean Cocteau), The Man from Mukinupin (Dorothy Hewett), Hamlet (William Shakespeare), Chicago (Fred Ebb, Bob Fosse and John Kander). A total of 278 performances.

The Company's Artistic Director is Richard Wherrett.

Sydney Dance Company

The Sydney Dance Company presented two separate seasons: the first in the Drama Theatre and the second in the Opera Theatre. The works presented were: Daphnis

and Chloe, Viridian, Sheherazade, Rumours, An Evening (Graeme Murphy); Dialogues (Barry Moreland); Interiors (Paul Saliba); Animus (Joseph Scoglio). A total of 35 performances.

The Company's Artistic Director is Graeme Murphy.

The Sydney Dance Company made two highly acclaimed overseas tours during the last financial year. In November it visited Italy and in May and June, the United States of America, performing in New York, Washington and the Spoleto Festival USA, which was held in Charleston, South Carolina.

Musica Viva Australia

Musica Viva Australia presented: Barry Tuckwell Wind Quintet, Australian Chamber Orchestra, The Choir of King's College, Cambridge (Philip Ledger, Director), Quartetto Italiano, The Songmakers' Almanac, The Zagreb Soloists, Bartok Quartet, The New York Kammermusiker. Franz Schubert Quartet of Vienna. A total of 9 performances.

The Marionette Theatre of Australia

The Marionette Theatre of Australia presented The Magic Pudding (Norman Lindsay). A total of 36 performances.

The Artistic Director is Richard Bradshaw.

L to R. Judi Farr, John Gaden, Ron Haddrick, Noni Hazelhurst, Jane Harders, Maggie Dence — The Man from Mukinupin.

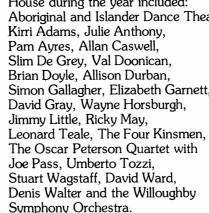


Sydney Philharmonia Society

Sydney Philharmonia Society presented: The Sydney Philharmonia Choir (John Hopkins, conductor), The Sydney Philharmonia Motet, Australian Chamber Orchestra (Peter Seymour, conductor). A total of 2 performances.

The Musical Director is Peter Seymour.

The Magic Puilding



Performing Artists

Australian and international artists and groups appearing at the Sydney Opera House during the year included: Aboriginal and Islander Dance Theatre, Simon Gallagher, Elizabeth Garnett,



Oscar Peterson

Janet Vernon, Geraldine Turner and members of the Sydney Dance Company — An Evening.



Trust Entrepreneurial Activities

During the year a total of 797 attractions were presented by the Trust both inside the Opera House and around the promenade.

Some of these attractions were presented in association with other entrepreneurs.

Concert Hall Organ

Peter Hurford, the Trust's organist-inresidence, returned to the House for a second series of performances in October.

Since his previous visit, Peter Hurford had won the coveted Gramophone Award. He was the first-ever organist to win this award.

The first of his performances, an all Bach programme, took place on Wednesday, October 8. On Friday, October 31, Peter Hurford was joined by the ABC Sinfonia under the musical direction of Leonard Dommett in a programme of works by Bach, Haydn, Handel, Sweelinck, Bizet and Vaughan Williams. The organist also played one of his own compositions.

During the visit, Peter Hurford presented a Sunday Midday Music programme followed by a master class. He also participated in the daytime Bennelong Programme.

Some of the Wales Free Lunchtime Happenings were also presented on the Concert Hall organ during the month of October. The organists taking part were David Parsons, Cliff Bingham, Dale Ringland and Eric Smith.

In May, Piet Kee from The Netherlands, Christopher Dearnley, the organist of St Paul's Cathedral, London and in June, Martin Haselbock, organist of St Augustine's Church, Vienna, presented recitals in the Concert Hall.

Christopher Dearnley's visit was well publicised because of his association with St Paul's and the fact that he was to play the organ for the marrige of His Royal Highness The Prince of Wales and Lady Diana Spencer in July.



Christopher Dearnley

On Sunday, March 22, the ABC presented a direct radio satellite broadcast to the United Kingdom and Europe. It was the first satellite broadcast of a performance in Australia direct to Europe. The Sydney Symphony Orchestra was conducted by its chief conductor, Louis Fremaux, with organist Michael Dudman as soloist. A feature of the programme was the Symphony No.3 in C Minor, Op.78 (organ) by Camille Saint-Saens. The concert was heard by several million listeners.

The organ is now a regular feature of performances in the Concert Hall and continues to receive an enthusiastic reception from performers, critics and audiences.

Piano Recitals

International Stage Attractions Ptv Ltd in association with the Sydney Opera House Trust, presented Australian pianist Roger Woodward in his Salute to Poland with a programme of works by Frederic Chopin in the Concert Hall on Friday, September 26.

In December, the Trust by arrangement with the Adelaide Festival Centre, presented the pianist Stephen Bishop-Kovacevich in a recital in the Concert Hall. His all-Beethoven programme played to a near capacity house.

Christmas at the Opera House

Christmas at the Opera House, which is presented by the Sudney Opera House Trust, radio station 2CH and the Sydney newspaper, The Sun, has become a popular annual event since its introduction in 1974. Again, the 12 performances presented played to capacity houses.

The programme, which was written and produced by Victor Carrell, features Christmas stories, music, carols and dance. The performances were presented between Saturday, December 13 and Christmas Eve, Wednesday, December 24 and featured: The Conservatorium Choir. conducted by Richard Gill, Roger Bush. Wilbur Kentwell, Helen Zerefos, Guillermo Keys-Arenas, Vadim Laptev, Cheryle Stone, Satyanarayan Charka and Maureen Wright with The Ransley Dancers.

Wilbur Kentwell had participated in all the recent Christmas at the Opera House presentations, so it was with great sadness that the Trust learnt of his death in January.

New Year's Eve Celebrations

The Festival of Sydney is launched with a free outdoor concert each year. Following the disturbances and injuries experienced at the launching of the 1980 Festival, the Trust in collaboration with the Festival of Sydney committee, agreed that steps to avoid a similar occurrence had to be taken this year.

The launching of the Festival focused attention on the forthcoming Year of the Disabled.

Admittance to the forecourt and surrounding areas was by ticket only. A fence was erected across the entrance to the forecourt thereby ensuring that the crowds would be controlled, and a repetition of the previous year's disturbances avoided.

The music presented during the evening was programmed as family entertainment. At midnight a fireworks display heralded the new year.

Among those attending the evening's celebrations were a number of disabled people.

Mostly Mozart poster

Mostly Mozart

The Trust, anxious to participate in the Festival of Sydney in a most positive way, decided to introduce concerts patterned on New York's Mostly Mozart series as its contribution to the monthlong activities.

Two Concert Hall performances were presented featuring the Australian Chamber Orchestra under the artistic direction of John Harding. The first concert on Wednesday, January 7, played to a near capacity house and to a capacity house on Friday, January 9. The event was an undoubted success.

Admission prices were kept at a minimum to encourage family attendance. The title of the series was aimed to create an informal atmosphere: 'Mostly Mozart, Barely Bach and Never Neckties'.

Other Mostly Mozart attractions presented during the Festival included a Midday Music programme and a free outdoor concert.

An all-day seminar, which the Trust presented with the Workers' Education Association, on the life, times and music of Mozart, attracted more than 200 people.

Concert Hall

Sedenka and Marcus Turner, Alec Richards, Walter McLaughlan Alex Hood, Dave de Huggard and compere Warren Fahey.

• January 6: Joe Heaney, Robin Williamson, Cathie O'Sullivan, January 8: Gove Scrivenor,

the East Neasden Spasm Band. • January 11: Gove Scrivenor,

2CH

The Trust was delighted with the success of A Tribute to Glenn Miller, presented by radio station 2CH, with Tex Beneke and his Orchestra, many of them original Miller musicians.

Three Concert Hall performances were scheduled in June and following the enthusiastic response, an additional two performances were programmed. All performances were sold out.

Tex Beneke's music combines the sound of Glenn Miller with his own unique tenor-sax style and unforgettable vocals. He was supported by Paula Kelly Jnr and The Modernaires. Other artists taking part in the 'Tribute' concert were Linda Nagle and Max Lambert.

Contemporary Music at the Opera House

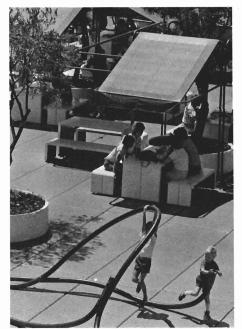
The Trust in association with the Australian Broadcasting Commission, again presented Contemporary Music at the Opera House in the Recording Hall in January.

There were three performances featuring the Australian Wind Virtuosi, the University of New South Wales Ensemble and The Strings of the Sydney Symphony Orchestra conducted by Patrick Thomas.

Festival of Folklife

The Trust and the Festival of Sydney committee gave support to a series of Festival of Folklife performances in the

The artists taking part included: • January 4: Mike and Michelle Jackson, Bernard Bolan, The Rum Cull's Band. Joe Weatherby, Higgin's Municipal Band, • January 5: The Early Music Duo, Roy Harris and Eric Bogle. The Celtic Dancers and Raglan Road. Chris Duffy and Country Express and • January 10: Jeannie Lewis and Nathan Waks of the Sydney String Quartet. Robin Williamson and Dennis Tracey.



Harbour Restaurant

Australian composers including Larry Sitsky, Don Banks and Malcolm Williamson were represented in the performances.

Attendances increased on the previous year's presentation. The artists in performing this rarely heard music, enabled it to be recorded.

Lieder Recitals

The Trust in association with the National Lieder Society of Australia presented four performances in the Recording Hall.

 August 3: David Bollard and Margaret Baker-Genovesi. August 31: Werner Baer, Pearl Berridge, Elaine Blighton, Ronald Dowd, Lauris Elms, David Miller, Raymond Myers, Linda Parker. • September 28: Ronald Dowd, Linda Parker introduced by Angela Mende. • October 26: Anson Austin, Sharolyn Kimmorley.

Sunday Afternoon Concerts

A new series of Sunday Afternoon Concerts, featuring some of Sydney's leading suburban and youth orchestras, was introduced in the Concert Hall on Sunday, June 28.

The Trust considers members of these orchestras to be extremely talented, dedicated and exceptionally enthusiastic musicians. They deserve to become more widely known through performances at Australia's premier performing arts centre.

Tickets for the concerts were priced at \$2 for adults and accompanied children were admitted free. Tickets for pensioners and students only cost \$1.

The Trust in association with the Conservatorium Association presented The Damnation of Faust by Hector Berlioz on Sunday afternoon, May 17.

The performance featured the Conservatorium Symphony Orchestra, the Conservatorium of Music Choirs and the Conservatorium High School Choir with soloists Lauris Elms, Neil Easton, Ronald Dowd and Paul Thomson. The choral director was Richard Gill and the musical director and conductor was Ronald Smart.

Gilbert & Sullivan

The Gilbert & Sullivan Society in association with the Sydney Opera House Trust, presented The Dukes' Dilemma or How to make a Million in a Hurry at two performances in the Recording Hall on Sunday, June 21.

The surplus proceeds from these performances were donated to the Opera House Library.

Daytime Variety

The Old Fashioned Show series was introduced to provide nostalgic entertainment for senior members of the community. These performances have always proved most popular and over the years have built a very loval following.

During the year under review, the Trust presented two similar types of shows, the Touring Theatre Company of Sydney in Musical Memories in November and then in June, stars of the Old Fashioned Show in Thanks for the Memory.

Artists taking part in Musical Memories were:

Leonard Lee, Valerie Hanlon, Yusef Kayrooz, Bill Kirwin, Ken Plant, Barry Strong, Eric Smith, Stuart Hearne and Werner Baer.

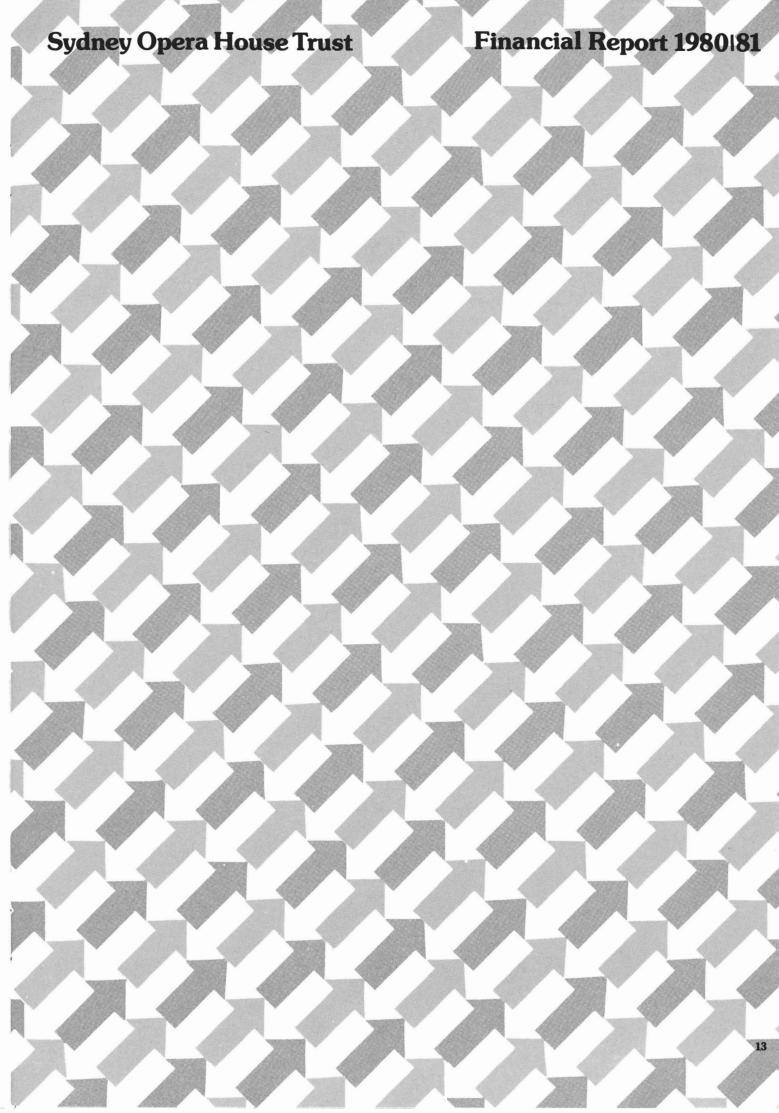
The Thanks for the Memory cast was: Nancye Bridges, Angelina Arena, Queenie Ashton, Reg Black, Babe Bridges, John Brosnan, Smokey Dawson, Dick Fair, Len London, Buster Noble, Marie Tysoe, The Dorothy Kerr Dancers and Company, Police Band and the Police Pipe Band.

The Police Band and the Police Pipe Band appeared by courtesy of the New South Wales Police Commissioner.

Both these presentations attracted large, appreciative audiences and the Trust, aware of the need for such entertainment, intends to continue to programme performances in the future. Tickets were priced at \$3.50.

Buster Noble with Mrs Rita Barnes (left) and Mrs Lila Harrison at Musical Memories.





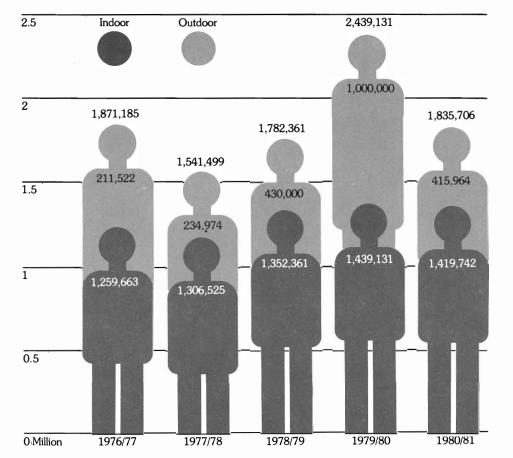
Attendances

Approximately nine events a day were presented at the Opera House during the year. A total of 3,310 events ranging from opera to film were presented in the building during 1980/81.

The total number of events presented inside the building during 1979/80 was 3,103 and 1978/79, 3,011.

The total number of free outdoor programmes of entertainment presented around the building's promenade during 1980/81 was 82. The total for 1979/80 was 77, and 1978/79, 76.

A total of 1,419,742 patrons attended events inside the Opera House during 1980/81. The figure for 1979/80 was 1,439,131 patrons and for 1978/79, 1,352,361.



Guided Tours

In addition to the 1,835,706 people who attended attractions inside and outside the Opera House during 1980/81, 202,193 patrons went on guided tours of the complex compared with 208,153 during 1979/80, and 180,000 during 1978/79.

The number of patrons who went on backstage tours was 2,959. These tours were introduced on June 29, 1980.

Accounts

The income from all sources for 1980/81 totalled \$14,740,994," an increase of 10.98% on 1979/80, when total income was \$13,282,687. Income for 1978/79 was \$12,116,970. Income for 1980/81 came from a subsidy from the New South Wales Government, catering receipts, theatre rentals, ticket sales and percentage of ticket sales, guided tours, sale of publications, concessions and interest on investments. The 1980/81 subsidy from the New South Wales Government increased by 7.1% on 1979/80, from \$6,252,000 to \$6,700,000. The 1978/79 subsidy was \$5,950,000.

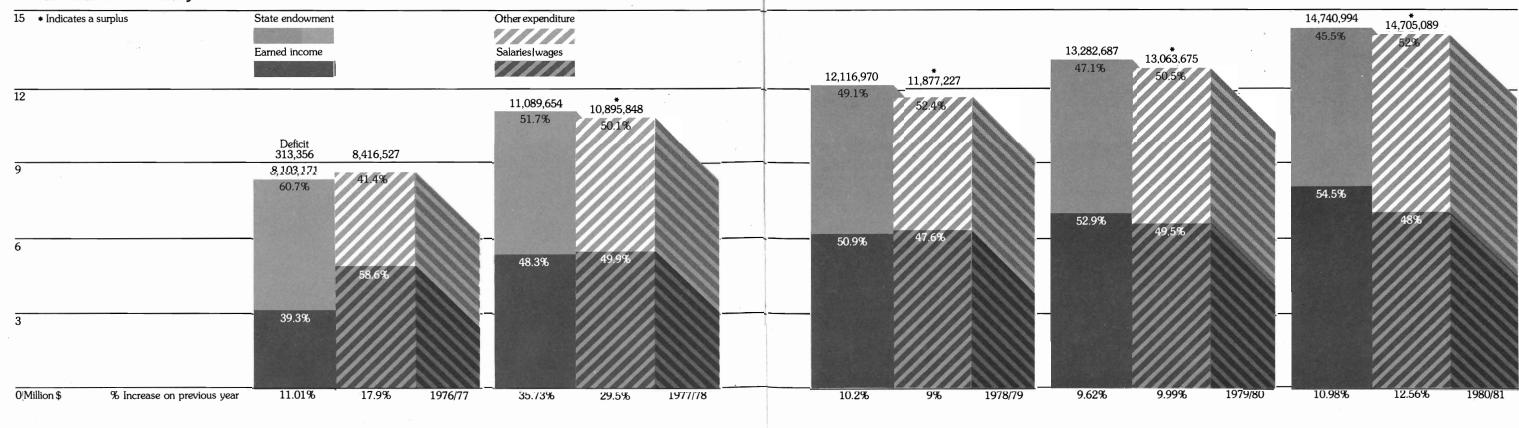
Earned income from other sources increased by 14.37% on 1979/80 from \$7,030,687 to \$8,040,994. Earned income from other sources for 1978/79 was \$6,166,970. The Trust expenditure for the year was

\$35,905. Expenditure increased by 12.56% on 1979/80's total of \$13,063,675 when the surplus was \$219,012. The 1978/79 expenditure was \$11,877,227

Expenditure included payment for salaries and wages, catering costs, expenses involving mounting performances, educational programmes and exhibitions presented by the Trust, maintenance expenses and the cost of subsidising the Park and Ride service.

The Trust continues to operate well within its income — the major part of which continues to be earned income.

5 Year Financial Summary



The Trust expenditure for the year was \$14,705,089*resulting in a surplus of

showing a surplus of \$239,743.

The Opera House remains Australia's premier tourist attraction and surveys show that the complex is helping to attract increasing numbers of visitors to Australia each year.

Needless to say, only a tiny percentage of the income the complex is helping to attract to Australia is spent at the Opera House. The major portion is of direct benefit to the travel and hotel industries — but indirectly, of course, of benefit to all Australians.

The Opera House continues to be open to the public (and operating consistently at maximum capacity) for 16 hours a day, 363 days a year. Consequently, it helps to attract tourists to Australia throughout the year.

*The audited accounts indicate total receipts of \$14,744,039 and total payments of \$14,708,134 whereas the text refers to \$14,740,994 and \$14,705,089 respectively — a difference in each case of \$3,045. In the figures in the text the proceeds from the sale of a motor vehicle (\$3,045) were deducted from the purchase price of a new vehicle, whereas in the audited accounts the full purchase price is included as expenditure and the proceeds from the sale as a receipt.

Tota	1980/81	Receipts		1979/80
		Statutory endowment Sydney		Sector States
6,700,000		Opera House Trust Act 1961, section 20	6,252,000	
		Activities		
	1,689,867	Rentals, halls, etc		1,622,173
	70,458	Concessions		59,667
	189,590	Park and Ride		235,953
	24,685	Publications		24,849
-	246,258	Guided tours		251,125
	39,653	Commission — programme sales		34,580
	1,057,217	Fees and charges for services rendered		1,023,246
	18,111	Sale of assets		1,405
	4,188,972	Catering		3,315,280
	51,200	Miscellaneous		52,462
7,576,011			6,620,740	
		Trust promotions and exhibitions		and the second
		Grant towards expenses — Aust. Council		1,095
	1,000	New South Wales Government		
	13,500	Bank of New South Wales		-
	15,000	Shell Company of Australia Ltd		and the second s
	277,948	Operating Receipts		310,895
307,448			311,990	
160,580		Interest on Investment	97,958	
	and the second	Balances as at July 1, 1980		
	466,645	Bank		725,967
	4,950	Cash on hand		4,678
	550,000	Investments — interest bearing deposits		50,000
	1,021,595			780,645
10. ¹⁰		Less		and and and
	380,023	Advance ticket sales, hirers deposits, etc.	. v	356,926
641,572			423,719	
\$15,385,611		Total	\$13,706,407	

1979/80		Payments	1980/81	Total
	×	Expenses		
5,772,438		Salaries, wages and allowances	6,287,700	
582,234		Cleaning	619,558	
493,561		Electricity	544,455	
267,604		Insurances	297,193	
130,946		Publicity and advertising	183,359	
43,880		Fees for services rendered	47,260	
90,336		Plant, furniture, equipment and stores	179,402	
57,233		Printing and stationery	57,467	
252,207		Park and Ride	268,626	
	· · · ·	Building — repairs and maintenance,		
999,322		alterations, rates and rent	1,023,090	
16,102		Travelling, sustenance, motor vehicle	18,116	
73,945		Telephone and postage	70,501	
8,157		Trust entertaining	11,695	
628,863		Superannuation and payroll tax	678,934	
3,143,647	~	Catering	3,915,712	
123,274		Miscellaneous	133,844	
	12,683,749			14,336,912
		Trust promotions and exhibitions		
a fill the state of the	378,831	Operating expenses		349,945
	2,255	Payments against grants		21,277
		Balances as at June 30, 1981		
466,645		Bank	162,601	
4,950		Cash	5,050	
550,000		Investments — interest bearing deposits	1,050,000	
1,021,595			1,217,651	
		Less		
380,023		Advance ticket sales, hirers deposits, etc.	540,174	
a series and	641,572			677,477
	\$13,706,407	Totaj		\$15,385,611

Box Office Receipts

During the course of the year the Box Office processed the sales of tickets over the counter and through the mail totalling \$3,929,847, an increase of 8.9% over the previous year.

and Payments for the year ended June 30, 1981. The accounts of the Sydney Opera House Trust have been audited as required by Section 23 of the Sydney Opera House Trust Act, 1961.

Dana Block.

D.G.Block, Chairman August 31, 1981.

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Receipts and Payments

Sydney Opera House Trust management account. Statement of Receipts

D.L.Martin, General Manager

In my opinion, the above Statement of Receipts and Payments sets out a true and fair view of the financial position at June 30, 1981, and the transactions for the year then ended.

Bord Mantini Jo'so

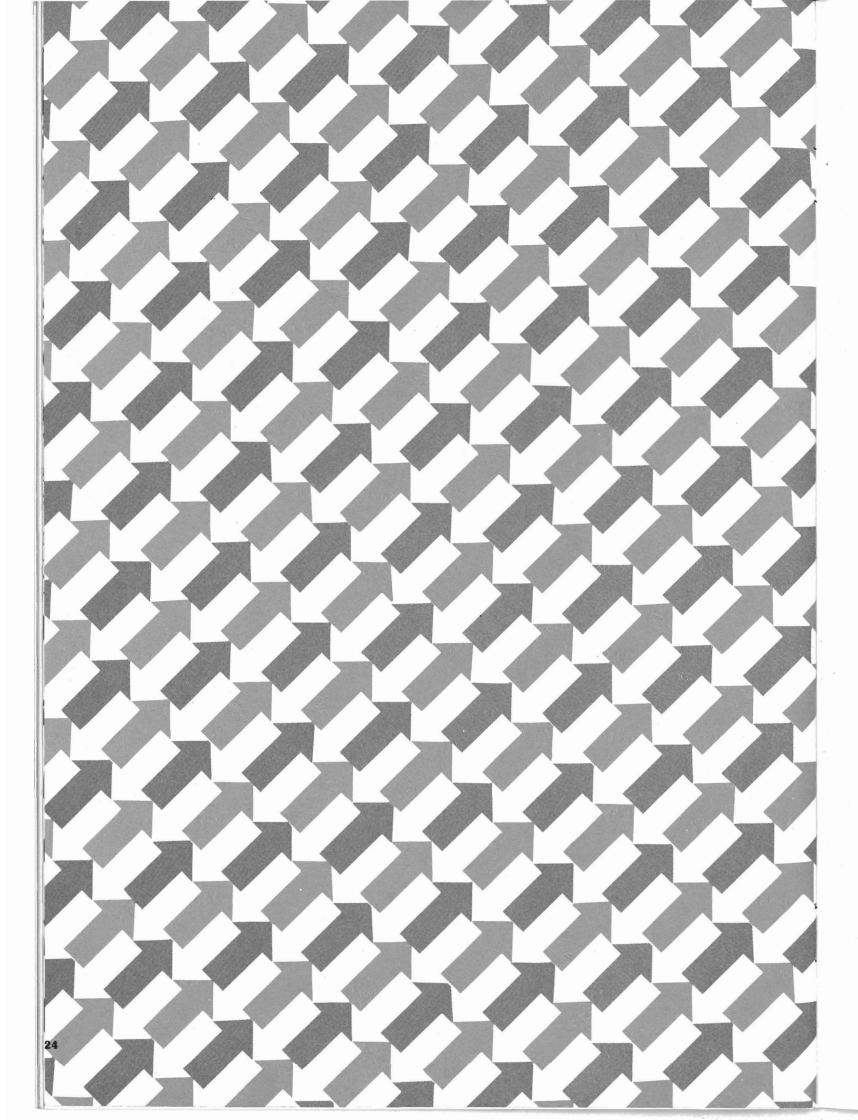
Auditor-General of New South Wales Sydney, September 21, 1981. 17

Item	Concert Hall	Concert Hall Foyer	Opera Theatre	Opera Theatre Foyer	e Drama Theatre		Cinema	Exhibition Hall	Reception Hall		cording Hall	Rehearsal Room		Totals		Outdo Activiti	ities
* Indicates not applicable					Events Attdce.Capacity	Events	Attdce.Capacity	Events Attdce	e. Events Attdce.Capacity	Events	Attdce.Capacity	Events Attdce.			the second se	Events	Attdce.
Opera: Subscription	15 29,519 97%		109 151,219 88%										124	180,738	90%		/
Subscription matinee	1 2,026 100%	<u> </u>	19 26,955 90%	<u> </u>	A STATE OF THE STA								20	28,981	91%	<u></u>	
Non-subscription		r		′						1	164 55%		1	164	55%	,	//
Non-subscription matinee		′		/						1	272 91%	5	1	272	91%	·	!
Previews and invited audience	1 1,600 *	r	7 6,020 *	<u> </u>						1	200 *	4	9	7,820	*	<i>_</i>	'
Ballet/Dance: Subscription		r	76 103,991 94%				/						76	103,991	94%	<i></i>	'
Subscription matinee		· · · · · · · · · · · · · · · · · · ·	13 18,188 96%				F		100 400		2000	<u> </u>	13	18,188	96%	<u> </u>	/
Non-subscription		· · · · · · · · · · · · · · · · · · ·	11 12,219 80%	10 PT 12	11 4,589 83%				1 100 40%	5			28	18,189	80%	£	
Non-subscription matinee	A BOARD PROVIDENT	<u> </u>	1 848 59%	4 '	2 725 73%		. 320 76%			1	215 69%	<u> </u>	5	2,108	66%	·	/
Previews and invited audience School matinees	0 0.716 509	'	3 3,768 *	/		4	P			1	300 *		4	4,068	* 52%	/	′
	2 2,716 50%	 '		'	198 91,454 89%		F			2	470 67%	<u> </u>	4	3,186	52% 89%		'
Drama/Speech: Subscription Subscription matinee		'		4'	and the second	and the second se						4	198	91,454	89% 76%		′
Subscription matinee Non-subscription	The state in the second	· · · · · · · · · · · · · · · · · · ·		'	33 12,957 76% 25 9,746 72%	and the second se	y		· · · · · · · · · · · · · · · · · · ·	-		4	33	12,957 9,746	76%		′
Non-subscription		6 330		62 3,849			2,149 43%		2 173 35%	-			25 105	9,746	72%		′
Previews and invited audience		0 000		02 3,077	23 12,010 93% 22 10,404 *	and the second se	2,147 7070		Δ 110 00 10	-		·	22	18,511 10,404	/8%	· · · ·	′
Orchestral Concerts: Subscription	43 114,438 99%	A'		· · · · · · · · · · · · · · · · · · ·	22 10,404					-		_	43	10,404	99%	·	′
Subscription matinee	2 3,623 67%	The second se				4				and the second		A	43	3,623	67%		/
Non-subscription	8 18,264 87%			· · · · · · · · · · · · · · · · · · ·			/		1 100 40%	-		A	9	18,364	87%	4	/
Youth subscription	13 23,521 67%			'			/		1 100	-			13	23,521	67%	4	/
Matinee	2 3,677 70%			· · · · · · · · · · · · · · · · · · ·					· · · · · · · · · · · · · · · · · · ·				2	3,677	70%		r
School Concerts	37 78,498 79%	a hard a second a se		,,						1	150 43%	£	38	78,648	79%	4	P
Chamber Orchestral: Subscription	3 7,773 95%			· · · · · · · · · · · · · · · · · · ·					A			A	3	7,773	95%		/
Non-subscription	3 4,365 54%			· · · · · · · · · · · · · · · · · · ·						1	100 29%	6	4	4,465	53%	4	<i>r</i>
Chamber Music: Subscription	6 16,059 98%	15/1-1		· · · · · · · · · · · · · · · · · · ·									6	16,059	98%	4	/
Non-subscription	and the second	· · · · · · · · · · · · · · · · · · ·								2	125 18%	6	2	10,005	18%	4	· _
Recitals: Subscription	6 8,609 53%	6											6	8,609	53%		P
Non-subscription	13 19,836 61%	ж	1 863 59%	6	1 147 30%	6			1 113 45%	13	1,786 30%	6	29	22,745	58%	4	,
Choral	1 1,329 50%	1000		·'									1	1,329	50%	4	· · · · · · · · · · · · · · · · · · ·
Choral Orchestral: Subscription	10 23,867 93%	Diameter and Diameter a		/ '			· · · · · · · · · · · · · · · · · · ·						10	23,867	93%	4	
Non-subscription	6 12,009 81%			· · · · · · · · · · · · · · · · · · ·									6	12,009	81%		
Light Concerts/Jazz/Variety: Evening	36 65,181 75%			· · · · · · · · · · · · · · · · · · ·			7			3			39	65,630	74%		8,000
Matinee	12 21,017 69%	۶′		<u> </u>						9	-,	0	21	22,729	68%	3	4,850
Private Audience	2 415 *	′		<u> </u>					· · · · · · · · · · · · · · · · · · ·	8	1,461 *		10	1,876	*		,
Films: Evening		′		· /		388							388	34,437	21%	<u>.</u>	
Matinee		′		 '		597	,	the second s					597	55,008	22%	<u></u>	
Childrens matinee		′		<u> </u>		42	,			_		<u> </u>	42	5,153	29%	<u>+</u>	
Private screenings	1 9167 919	· · · · · · · · · · · · · · · · · · ·		<u> </u>		21	2,036 *					4	21	2,036			·
One Man/One Woman Shows: Evening Marionettes: Matinee	1 2,167 81%	′		 '	48 25,675 98%	A	100 240					<u> </u>	1	2,167			
Marionettes: Matinee Midday Music	2 765 14%	······································		<u> </u>	48 25,075 50 0		100 24%		<u> </u>	102	6,801 19%		49	25,775			
Midday Music Exhibitions	2 100 110	1 100		<u> </u>			/	19 176,660	2 4,025 *		6,801 1970	<u> </u>	104 22	7,566 180,785		2	700
Conference/Conventions	4 3,099 *	* 1 400		1 100		5	5 2,417 *		<u> </u>			A	22	7,262			
Seminars	4 0,077	<u>1 400</u> 1 220		2 188		3		- Contraction of the second	20 1,995 *		550 *	A	22	3,828			
Lectures/Demonstrations	7 7,265 40%					and the second se		and the second se	178 10,039 57%			* % 36 662		42,119		3	4,228
Meetings	6 4,686 *	* 9 455	and the second se	* 11 352						and the second second		00 002	62	9,594			4,228
Debates				······································	1 200 37%	Contraction of the			10 ,00	-	UN	A	5	1,779			_1,000
Receptions		136 32,663		115 14,623	the second se				69 6,672 *	2	370 *		377	65,051	*	2	85
Recording Sessions	6 – *			······································		<u> </u>				89			95	-	A COLOR OF THE OWNER	4	
Speech Days	6 11,357 70%	6 ·		A'									6	11,357	70%	4	
Fashion Parades				1 220									1	220	and the second se	4	
TV Shows	1 1,858 69%	6				4						4	1	1,858		4	
Auditions				· · · · · · · · · · · · · · · · · · ·	13 161 *				4 23 *	and the second s			29	1,050	*	4	
TV/Commercials/Filming: Days	and the second se	* 1 —		A	3 - *	- C	- *	and the second se		2			17		*	21	50
Competitions/Contests	22 11,275 19%		2 1,322 57%	6		51	1,103 5%		47 1,263 11%	17	770 14%	6	139	15,733	16%	4	
Sunday Entertainment		1 5,000						Star Startes		1	the second s	*	2	6,700	*	44 ?	396,486
Sub-total	286 500,814 74%	<u>211</u> 40,339	248 330,614 90%	6 237 21,050	425 178,157 84%	1,180) 115,591 22%	37 180,013	349 26,685 26%	301	25,817 32%	% 36 662	2 3,310 1				415,964
Rehearsals	442		607	199	435	4		Water Party and	11	391			1,890			4	<u>,</u>
Total	728 500,814		855 330,614		860 178,157	1,184	115,591	37 180,013	360 26,685	692	25,817	36 662	2 5,200 1,	1.419,742		82 4	15,964
Percentage of Capacity	74%	3	90%	ó	84%	6	22%		26%		32%				63%		

Item	Concert Hall	Concert Hall Foyer	Opera Theatre	Opera Theatre Foyer	e Drama Theatre	(Cinema	Exhibition Hall	Reception Hall	Rec	cording Hall	Rehearsal Room		Totals		Outdoo	
* Indicates not applicable	Events Attdce.Capacity		vents Attdce.Capacity		Events Attdce.Capacity	Fuents	Attdce.Capacity		Events Attdce.Capacity	Events	Attdce Capacity		Events	Attdce.	Capacity	Events /	Attdce.
Arts Access Program		16 419		44 1,701	1 21 *	Lucit		Laterine	9 302 *	STR. Dogie	1		70	2,443	*		
Auditions	A REAL PROPERTY OF A REAL PROPER									4	700 *		4	700	*		
Beauty and the Beast	And State Calls				42 18,021 77%			Albert Bally and	-	CHARLES A			42	18,021	77%		
Beauty and the Beast: Dress Rehearsal					2 820 *								2	820	*		
Bennelong Club: Annual General Meeting			Charles and the state					277 276 29 29	1 70 *		Contain Contain State		1	70	*		-
Bennelong Programme	3 3,396 42%		4 5,096 88%	6	29 7,426 49%	10	2,896 69%		-	11	3,521 90%		57	22,335	60%		
Bennelong Programme: Seminars	All and a state of the state of the			2 138				and the second	1 9 *	Constant of the			3	147	*		
Christmas at the Opera House	12 24,372 99%									The states			12	24,372	99%		
Christmas at the Opera House: Previews	1 50 *				DEMERSION STREET					Contraction of the			1	50			
Contemporary Music at the Opera House	Contractor and the							A CONTRACTOR OF THE		3	225 21%		3	225	21%		
Damnation of Faust	1 1,773 81%							NEW CONTRACT		38 W.S.	and the second se		1	1,773	81%		
Exhibitions: Bartok Centenary					FILME THE STATE	<u> </u>		1 12,560			Design and the second		1	12,560	*		
The Art and Technology of Make-Up	CANE CONTRACTOR OF THE					<u> </u>		1 7,762	······································	allen allen			1	7,762	*		
Books on the Move	Phase and the second second							1 16,237		ALL ALL	Table Constant		1	16,237	*		
Designing Minds						h		1 28,435		1000		1	1	28,435	*		/
Italian Stage Design						l		1 4,752		1000	THE REAL PROPERTY AND		1	4,752	*		/
Louis Kahan						h		1 12,605		1	WARNING THE REAL PROPERTY OF		1	12,605	*		
Paths to Paradise						h		1 24,250		Colores the			1	24,250	*		
Realism (Graphics)								1 11,005	· · · · · · · · · · · · · · · · · · ·	C.S. A.S.			1	11,005	*		I
Theatre in East Germany	TAL AND							1 20,818		-			1	20,818	*		
Festival of Folklife	7 5,199 30%					h		1 00,000					7	5,199	30%		I
Films: Private Screening	Mar and the loss of the loss					5	592 *	Contraction of the second		and the second			5	592	*		
Fire Prevention Week Demonstration						·			· · ·	Can De la cana			10000000	074		1	728
FOH Training Course	Same and the second					-		the second s	2 73 *	10000	THE STARLING		2	73	*		I
Getting To Know About Ballet	and the second se					h				Contraction of		36 66		662			I
Getting to Know About Drama		3 73			A DISTRICT OF THE OWNER	l			41 948 77%				44	1,021	77%		— I
Getting To Know About Opera		36 646	A DOM AND A			t		And the second second second					36	646	*		
Gilbert and Sullivan	Contraction of the second second					1		Contract Contraction		2	406 68%		2	406	Contraction of the second second		
Guides Training Programme								The second s	1 20 *		400 00.0		1	20			/
Hanover Fire Brigade Band			A REAL PROPERTY			l		Contraction of the second							-	1	150
Hurford/Orch.	1 1,769 87%												1	1,769	87%		
In Service Training Course for Teachers		1 50		1		l		Careford and the second second	1 30 *	1	50 *	4	3	1,709	*		— I
The Jazz Singers	1 929 35%	4	and the second second			1 <u></u>		and the state of the second			00		1	929	35%		I
Lectures					Paul State State State	1	25 *						1	25	the second se		
Live Theatre Conference	CARE A THE COLOR OF THE							and a second second	1 22 *	12000			1	23		·	
Lunchtime Happenings: Films	The second second				enterta de la compañía		17,614 91%	THERE AND			CONTRACTOR OF STREET		46	17,614	91%		
Organ recitals	4 3,651 34%							Carles States	· · · · · · · · · · · · · · · · · · ·	+			4	3,651	34%		
Recitals				· · · · · · · · · · · · · · · · · · ·				And and the second state		6	841 40%		6	841	40%		
Master Class	1 112 6%												1	112			
Meetings	States and the state	1 30	- Carlos and a second	2 131		5	203 *			1235743			8	364			
Midday Music	2 765 14%							ALL CONTRACTOR		102	6,801 19%		104	7,566			
Mostly Mozart	2 5,047 93%			· · · · · · · · · · · · · · · · · · ·						10000			2	5,047	93%		
Mozart Seminar	A SALAN AND AND AND AND AND AND AND AND AND A			/					1 151 *	20222			1	151	*		
Musical Memories	1 1,294 48%			/									1	1,294	48%		
Old Fashioned Show	1 1,511 75%	531 (Page 1997)		/				COLOR DO NO NO					1	1,511	75%		
Recitals	6 9,053 67%			/	The second second			Manager Street		4	248 18%		10	9,301	62%		
Receptions		15 3,338		5 392	3 145 *	1	100 *	4 630	5 279 *		70 *		34	4,954	*		
Shell National Folkloric	3 7,191 100%			/	and State State State State					4	1,240 100%		7	8,431	100%		
Shell National Folkloric: Opening ceremony				· · · · · · · · · · · · · · · · · · ·				The second second second		Selection of the	States and			A STATISTICS		1	3,200
Shell National Folkloric: Previews	1 365 *			'				and the second second		8	1,461 *		9	1,826	*		
Storytime for Children		6 330		62 3,849					2 173 *		Contraction of the second		70	4,352	*		
Sunday Afternoon Concerts	1 1,101 41%			· · · · · · · · · · · · · · · · · · ·				REAL PROPERTY.		a land to			1	1,101			
Sunday Entertainment		1 5,000		· · · · · · · · · · · · · · · · · · ·			1			1	1,700 *		2	6,700		44 39	96,486
Technical Lectures				· · · · · · · · · · · · · · · · · · ·	The set of the set of the set	1	15 *	Carl Barris Street		1250-23			1	15			
WEA Lectures		V		'			1	CALCULATION OF	99 6,031 *	1	350 100%	,	100	6,381			
· · · · · · · · · · · · · · · · · · ·		V		<u> </u>				CARLES COMPANY		Service -			Sec. 202				
Sub-total	48 67,578 62%	6 79 9,886	4 5,096 88%	ъ 115 6,211	77 26,433 66%	69	21,445 87%	13 139,054	164 8,108 77%	148	17,613 29%	, 36 66	2 753	302,086	59%	47 40	.00,564
Rehearsals	Contraction of the second	//		· · · · · · · · · · · · · · · · · · ·		•			· · · · · · · · · · · · · · · · · · ·	a straight				and the second second	12/2/2010		
Total	48 67,578	79 9,886	4 5,096	115 6,211		69	21,445	13 139,054			17,613		2 753	302,086		47 40	00,564
Percentage of Capacity	62%	,	88%	<u></u>	66%		87%		77%		29%	5			59%		



THURSDAY JUNE 4AT 12:30 FM THANKS FOR THE MI Mus RIDGES THE POLICE D 01. EST. SYDNEY OPERA





Jane Vallis, story reader — Storytime.

Shell National Folkloric Festival

More than 1,000 performers representing 40 cultural groups participated in the 9th Shell National Folkloric Festival in June.

Four performances were presented in the Recording Hall and three performances in the Concert Hall. Every Folkloric Festival attraction was sold out.

The official opening of the Festival took place on the forecourt on May 31, following a parade from Circular Quay West. Artists participating in the

Festival presented a short programme of music and dance. The fine day enabled thousands of visitors to enjoy this colourful free outdoor entertainment.

The producer/director of the Festival, Guillermo Keys-Arenas, continues in charge, his expert knowledge and assistance ensuring that the standard of each year's presentation surpasses all previous Festivals.

Holiday Attractions

The Trust's popular Getting to Know About . . . series continued to attract children from the age of 8 to 13 in finding out, in an entertaining way, the basic knowledge required for presentations of drama, opera and ballet.

Getting to Know About . . . is school holidays.

presented Monday to Friday during the

Storytime. This free holiday entertainment is presented in the carpeted area of the northern foyer, Opera Theatre.

Stories, accompanied by appropriate illustrations, are read to family groups. Stories this year included Digit Dick on the Great Barrier Reef by Leslie Rees, the House at Pooh Corner by A.A. Milne and Norman Lindsay's The Magic Pudding.



Free outdoor entertainment, Western Broadwalk

Middav Music

This half hour programme, comprising mainly chamber music, is presented by

the Trust and the Australian Broadcasting Commission each Sunday at 11am and midday in the Recording Hall.

The series provides a great number of Australian artists with the opportunity to present classical works in an excellent environment. The midday performance is broadcast on the Australian Broadcasting Commission's 2FC.

Midday Music attracts a regular audience and the price of admission has remained at \$1.50 for adults and 30c for pensioners, students and children.

Among the groups and artists who performed in Midday Music were: ABC National Training Orchestra; ABC Sinfonia; Australian Chamber Orchestra; Australian Saxophone Quartet; Australian Wind Virtuosi; Antony Bonetti, violin; Nigel Butterley, piano: Patricia Byrne, flute: Canberra Wind Soloists; Francesca Chan, soprano; Harry Curby, violin; Ronald de Kant, clarinet; Raisa Dobrinsky, piano; Early Music Duo; Lauris Elms, contralto; John Gould, viola; Audley Green,

harpsichord; Joyce Hutchinson, piano; Louise Johnson, harp; Dr Manfred Junius, sitar; Natalia Koloskova, violin; Olga Krasnik, piano: Dr Krishna Kumar, tabla: Leonine Consort; John McCabe, piano; Melodia Ensemble; Marilyn Minns, soprano; New England Ensemble; Maureen O'Carroll, cello; Piace Consort; Beryl Potter, piano; Elizabeth Powell, piano; Deborah Priest, piano; Pro Music Chamber Group; Gabor Reeves, clarinet; Renaissance Players; Louise Scott, piano; Michael Scott, flute; St Laurence Ensemble; Sydney Baroque; Sydney Symphony Orchestra Ensemble; Sydney Symphony Orchestra Soloists; Sydney Trio; Sydney Wind Quintet; Sydney Youth Chamber Orchestra: The Chamber Choir of Sydney University; Tintern Ensemble; Trio Australis; University of NSW Ensemble; Winners of the Hunter Valley Choral Competition; Ronald Woodcock, violin.

Free Outdoor Entertainment

Every Sunday commencing at midday, free outdoor entertainment is presented on the broadwalk around the Opera House.

Approximately 10,000 people visit the site every Sunday to hear community bands, folk, rock and jazz music. Amusements for children are also provided in the form of play equipment, street theatre, puppets and clowns. This entertainment is now a regular feature of activities for visitors to the city.

Many folkloric groups also participate in the outdoor activities and on several occasions large crowds have gathered for the celebration of a country's national day. Greek and Irish celebrations are now an annual Sunday event at the Opera House.

During the winter months, the Sunday programmes begin at noon and end at 4pm and during the months of daylight saving, from noon to 5pm.

The Bennelong Programme

The Bennelong Programme is an entertaining and educational daytime introduction to the performing arts. For the first six months of the year, to December 1980, the programmes included:

The Clown Inside Us, which featured Mark Furneaux showing the traditions of the clown.

The Sydney Theatre Company, in Both Sides of the Mask, showed the actor and director at work in two contrasting plays, Cyrano de Bergerac by Edmond Rostand and The Merry Wives of Windsor by William Shakespeare.

And Then We Improvise. Pianist Judy Bailey backed by a group of musicians, explained the history, developments and mechanics of jazz.

The Marionette Theatre of Australia presented The Power of Puppets.

The Australian Opera with Inside Opera, gave audiences the rare opportunity to look behind the scenes of a production of an opera with a scene from Rossini's The Barber of Seville.

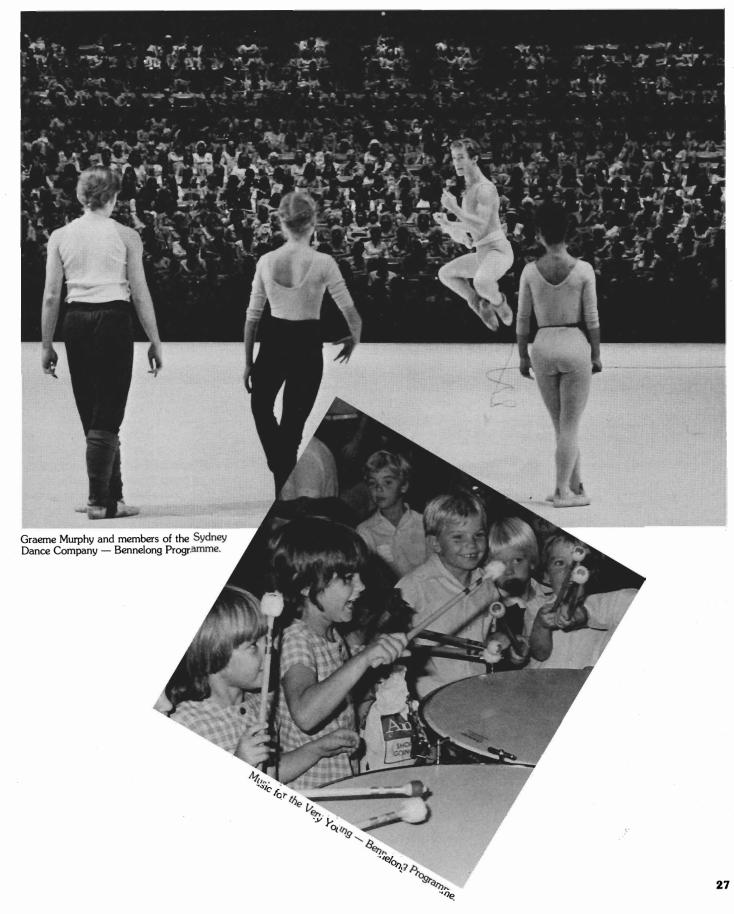
The Sydney Symphony Orchestra presented two concerts in the Concert Hall and Sydney's own vocal ensemble, the Leonine Consort, in Voices Blend, Voices Weave, demonstrated the contrasting sounds of voice ranges and textures.

The 1980 programme finished with The Australian Ballet's Let's Make a Ballet. The company was seen in class and rehearsal and the artistic director. Marilyn Jones, explained to the audience the process of preparing a ballet for presentation. The session finished with an act from the highly successful Three Musketeers.

In preparing the presentations for the 1981 Bennelong Programme, it was decided to keep the admission prices at the same level. Tickets cost \$2 for adults and \$1.50 for pensioners, students and children.

The programme has become one of the most popular attractions presented in the House and the Trust is grateful for the assistance it receives from the participating artists and companies.

The 1981 programme commenced with John Champ presenting Words and



Music. He looked at the development and interpretation of music through the ages.

The Sydney Dance Company presented Behind the Dance, Musica Viva Australia presented the Australian Chamber Orchestra, the Sydney Theatre Company presented Hamlet Discovered and Hamlet: The Play, the Julian Lee Quartet presented Spin a Record: Make a Disk which showed the way in which records are produced.

Music for the Very Young was a programme aimed at 2 to 6 year olds and was presented in the Recording Hall. Originally one programme was scheduled; however it was necessary to programme a further two and it would have been possible to present many more because of the great number of requests received.

There is a very clear need for presentations of this type; the Trust will be placing increased emphasis on activities for small children in the 1982 Bennelong Programme.

A scene from the documentary, Frontline.



The Trust also provides full-day

requirements. This Arts Access

programmes for schools or special

interest groups tailored to individual

programme, as it is known, caters for

available for use in schools. Practical

experience in the techniques, use and

development of drama, dance, opera,

display and design and even pop, is

programmes have been requested by

Education and independent schools

and colleges. The courses encourage

the use of integrated arts in curriculum

development through the resources of

and offered to the Department of

on some occasions, artists.

the Sydney Opera House.

In-service courses and training

presented by specially trained staff and

all age groups and study guides are

Wales Free Lunchtime Happenings

The generous support of the Bank of New South Wales enabled the Trust to continue its presentation of free lunchtime happenings in the Cinema, Recording Hall and Concert Hall.

The happenings mostly featured films about many countries around the world.

A small number of lunchtime recitals and organ performances, was also included in this popular series which attracts near capacity houses on Mondays and Wednesdays.

The happenings commence at 1.10pm and finish at 1.50pm and audiences are invited to enjoy their lunch while attending the attraction.

Workers' Education Association

The Trust was associated with the WEA in the presentation of a series of daytime and early evening lectures on film appreciation, medieval and renaissance music, Schubert's works, Puccini's operas, theatre production and the composers Bach, Beethoven and Brahms.

Cinema

The Australian Film Institute screened a number of internationally and Australian made feature films as well as documentaries and shorts.

Two highly successful documentaries drew critical acclaim and large audiences. They were Frontline by cinematographer/journalist, David Bradbury, and Public Enemy Number One on the life and times of Australian journalist, Wilfred Burchett. Public Enemy Number One was a nominee in the documentary division of the 1980 Academy Awards.

Surfing films were also screened in the Cinema in the summer and drew near capacity audiences of young people.

Conferences and Conventions

The Concert Hall and the Cinema are the theatres in the Opera House most used for conferences and conventions.

The Concert Hall, with 2,690 seats, is used mainly for opening and closing ceremonies; the Cinema, with 419 seats, has been successfully used for meetings, conferences and seminars. The Reception Hall is also used for seminars and exhibitions. Its capacity is 200.

The Drama and Opera Theatres are in constant use for rehearsals and performances and are, therefore, more difficult to programme for meetings and conferences.

Package Tours

The Sydney Opera House continued to expand its role in promoting tours arranged by the Opera House's Tourism Marketing Division.

Special opera and theatre tours were arranged to attract New Zealanders to Australia; these tours proved to be immensely popular. Visitors joining the tours, besides attending two or three performances at the Sydney Opera House, remained in Sydney for seven days enabling them to see many other Sydney attractions.

Australian Opera and Theatre Tours were also arranged from the United States. These were promoted through American FM radio stations and travel companies; they attracted many groups to Sydney.

The Tourism Marketing Division is also responsible for organising the An Evening at the Sydney Opera House package, which includes a tour of the Sydney Opera House, dinner in the Bennelong Restaurant and tickets to the performance of the day. The cost of the package in 1980/81 has been between \$30-\$45, depending on the performance selected. This tour is proving to be one of the most popular tours offered to visitors to Sydney.

The Tourism Marketing Division of the Sydney Opera House joins with other tour operators in producing packages for tourists. A lunch at the Bennelong Restaurant and a guided tour of the Sydney Opera House is included in the Harbourside Sydney in a Day package. An evening meal in the Bennelong Restaurant is included in the evening tour called An Evening in Night Time Sydney. His Royal Highness The Prince of Wales w Wran and Mrs Wran at the State luncheon Two day package tours called Sydneyside Adventures are availab

Two day package tours called Sydneyside Adventures are available for country school children. They are designed to enable the children to visit the Sydney Opera House for a tour of the building, to see a performance and to attend an Access to the Arts programme. Other sightseeing, meals and accommodation are also arranged.

and accommodation are also arranged. The Tourism Marketing Division takes an active role in tourist promotion in Australia. Attendance at national and international tourist trade shows, travel conferences and the arranging of promotional visits to the Sydney Opera House for visiting travel agents and travel writers is carried out by this department. The department's activities assist in increasing tourism and revenue for Australia.

Catering

The Sutcliffe Cat the direction of the manages the cate Opera House. Catering revenue over 1979/80 and

Catering revenue incressed by 26.35% over 1979/80 and costs increased by 24.56%. The Trust recorded a surplus of \$273,260 (on a turnover of \$4,188,972), for catering activities during 1980/81.

An advertising campaign was launched in January through the advertising agency, Schofield Sherbon Baker, for



His Royal Highness The Prince of Wales with the Premier of New South Wales, The Hon. Neville Wran and Mrs Wran at the State luncheon.

The Sutcliffe Catering Company, under the direction of the Trust, operates and manages the catering facilities in the the promotion of the Bennelong Restaurant. The campaign featured television commercials and advertisements in the print media. Pre-theatre dinners in the Bennelong Restaurant, especially on evenings when there are performances in all theatres, have been very popular. Luncheons and a la carte dinners after 8pm have shown a 20% increase in activity during the year. The Bennelong is open for lunch and dinner, Monday to Saturday.

The Harbour Restaurant, which is open from 11am to 8pm, seven days a week, provides an informal atmosphere for tourists and patrons attending performances in the House. It is particularly popular on Sundays when the free outside entertainment is presented.

Functions in the foyers and Reception Hall increased during the year. The Sutcliffe Catering Company provides a high standard of food in all these areas and this, combined with the unique surroundings and outstanding views, makes the Opera House an ideal venue for functions.

During the year, 246 functions including lunches, dinners, cocktail

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parties and weddings, were held in the Opera House. They included receptions given by the Banque Nationale de Paris, Rank Australia, John G. Stephenson, Chalfont Chamber, General Motors Acceptance

Corporation and Nicholls Commodities.

The New South Wales Premier, Mr Wran, and Mrs Wran, were hosts at the State luncheon given in the Northern Foyer of the Concert Hall for HRH The Prince of Wales on April 14. It was the Prince's fourth visit to the Opera House.

Exhibitions

During the year, 17 exhibitions were presented in the Exhibition Hall. Several of these were presented by private hirers.

The Trust, in association with a number of organisations, presented the following exhibitions:

• Theatre in East Germany. In association with the Government of the German Democratic Republic.

• Designing Minds. In association with The Designers' Association in the Performing Arts.

 Realism: An exhibition of Graphics by German contemporary artists. In association with the Goethe Institut. The Path to Paradise. A photo-

graphic exhibition in association with the Goethe Institut.

• Great Music Makers by artist, Louis Kahan.

• The Bartok Centenary Exhibition. In association with the New South Wales State Conservatorium of Music and the Bartok Society.

 Italian Stage Design. In association with the Italian Cultural Institute. Books on the Move: German book exhibition. In association with the Goethe Institut.

• The Art and Technology of Makeup. In association with the Arts Council of NSW Ltd, 3 Arts Make-up Centre and the Australian Film and Television School.

Admission to exhibitions is free except in the case of the Art and Technology of Make-up exhibition, where prices were 80c for adults and 50c for pensioners, students and children. Daily demonstrations were given throughout

the run of the make-up exhibition. Thousands of visitors including students. came to this exhibition to observe at first-hand, the art of normal make-up and all aspects of theatrical make-up.

Trustees

Sir Robert Norman served as Chairman of the Trust from May, 1977 until April this year. He had been a member of the Trust for eight years before becoming its Chairman.

Sir Robert, a former General Manager of the Bank of New South Wales. brought a wealth of knowledge to the Trust and tirelessly supported and advised the management on many important issues prior to, during and following the opening of the complex.

His charming personality won him many friends and much respect from associates here in New South Wales and overseas. The Trust is grateful for his contribution to the continuing success of the Opera House. Sydney businessman, Mr Alistair Urguhart, served as a member of the Trust from May, 1969 to April, 1981. Mr Urquhart was Chairman of the Public Relations Committee from October, 1972 to February, 1975 and the Finance and Administration Committee from May, 1977 to April, 1981.

to ill health.

The Trust also expresses its sincere appreciation for the work carried out by these former colleagues.



Great Music Makers by artist Louis Kahan. 1. Lucia di Lammermoor, 2. Yehudi Menuhin, 3. Aaron Copland, 4. Henryk Shering, 5. Sir Bernard Heinze (presented to the Library by the Friends of the Israel Philharmonic Orchestra, November 1979).

Mr Arthur Edwards, OBE, who was appointed a member of the Trust in 1974, resigned in December, 1980 due

Assistant General Manager

Ian Stephens was appointed Assistant General Manager of the Sydney Opera House in May, 1981. He was formerly Secretary of the Goulburn College of Advanced Education.

Ian Stephens replaced Ted Wybrew who retired in April, 1981 after seven years as Assistant General Manager. He had particular responsibility for catering during a period of considerable growth and success. As Assistant General Manager, he was also responsible for administrative services at the House.

Senior staff as at June 30, 1	981					
Accounts Branch	Accountant Assistant Accountant	J.Wade A.Maiolo				
Administration	Assistant Administrative Officer Officer-in-Charge, Records	C.Boyd Brenda Dwyer				
	Switchboard Supervisor	Peggy Seymour				
Box Office	Deputy Box Office Manager Assistant Box Office Manager Senior Box Office Assistant (Agents sales) Senior Box Office Assistant (Party bookings)	K.Dobinson N.Prendergast Joan Blinman Anne Warwick				
Concert Management	Assistant Concert Manager	Shirley St Clair				
Guided Tours	Chief Guide	Beverley Doylend-Ward				
House Services	Chief Security Officer Deputy Chief Security Officer Fire Officer	J.O'Hara A.Gurnett R.Sedgwick				
Library	Assistant Librarian	R.Bott				
Publicity	Deputy Publicity Manager Assistant Publicity Manager (Advertising) Assistant Publicity Manager (Publications)	Ava Hubble P.Cornwell A.Hughes				
Services Engineers	Deputy Services Engineer Assistant Services Engineer Maintenance Supervisor Assistant Maintenance Supervisor Building Foreman	S.Ivanoff E.McWilliams R.Smith R.(Bob)Smith D.Fraser				
Technical Management	Deputy Technical Manager Assistant Technical Manager Stage Master Deputy Stage Master Stage Managers Lighting Master Deputy Lighting Master Sound Supervisor	D.Nisbet P.Creevey F.Millane N.Karantzis D.McNamara A.Cossey D.Smythe A.Leinas J.Champion M.Harding				
	Control Desk Operator, Grade 1 (Sound) Electronics Supervisor Electronics Technician, Grade 1 Installation Supervisor	D.Gibson G.Wilson B.Gruit J. Northeast				
Theatre Management	Assistant Theatre Managers	D.Hensler F.King G.Tyrell Ann Wilkins				

Staff

During the year, the staff number was increased to 316, although the number of established permanent positions available to be filled is 321.

There is no longer a permanent Industtial Officer located at the Opera House. This function is now being undertaken by the Division of Industrial Relations at the Public Service Board.

Theatre Management

Rotaton of four assistant theatre managers has given all members of the department the opportunity to gain experience in every type of performance in each auditorium.

Throughout the year a number of new front-of-house staff were engaged and trained. This means that the department is achieving greater flexibility and familiarity with all aspects of the running of the theatres.

House Services

There are 43 security attendants under the direction of the chief security officer and deputy chief security officer who work on a roster basis to provide 24 hour security coverage for visitors, including members of the Royal Family. Some security operations are conducted as a combined operation with State and Federal police.

The security attendants were also responsible for supervising 162,388 vehicles which parked on the site during the year.

The first-aid department provides service to patrons and staff for 16 hours a day. During the past year a total of 4,516 illnesses were dealt with which included 91 accidents and 61 transfers to Sydney Hospital for further medical treatment.

Participation in the "Work Experience Programme"

This programme, which enables high school students to experience at firsthand all work associated with the running of the Opera House, has increased considerably in size, following many requests by schools.



The Gatehouse.

Box Office

During the course of the year, the Box Office processed the sale of tickets over the counter and through the mail, totalling \$3,929,868, an increase of 8.94% over the previous year.

Changes were made to Box Office booking procedures following a decision by the major hirers to alter their method of releasing tickets for sale.

Previously, tickets generally went on sale six weeks in advance for mail bookings and three weeks in advance for counter sales.

Under the new system, tickets go on sale through the Box Office and agencies when the hirer presenting an attraction authorises their release.

For example, The Australian Opera released tickets for all the winter season performances (June to October) on Monday, May 18.

caller when the tickets should be considered as final and no cancellations are accepted by the Box Office.



Telephone bookings are now accepted up to the day before the date of a performance (subject to availability of tickets). The Box Office advises the collected. Tickets may be charged, to American Express, Bankcard, Carte Blanche, Diners' Club, Mastercharge or Visa credit cards. These bookings are

Modifications and Maintenance

A new gatehouse was designed by the New South Wales Government Architect. The building is a hexagonalshaped structure in bronze and glass. It is air-conditioned and contains a washroom and other facilities for staff. Members of the Trust's staff are required to man the gatehouse 24 hours a day, every day of the year.

A programme for the up-grading of the Opera House's facilities continued during the year. A new intermediate auditorium stage lighting bar was installed in the Drama Theatre. This bar is used on the fore or front stage or for angle lighting rather than flat or top lighting.

Advance planning for the replacement of the stage lighting controls in the Concert Hall, Opera Theatre and Drama Theatre was carried out and tenders were called. Results are being assessed.

The Green Room kitchen was retiled during the year and while this work was carried out, a re-arrangement of the servery area was also undertaken.

Marguis lights were installed at the entrances to the Cinema and Drama Theatre to provide a more theatrical atmosphere and make the public aware of the location of both theatres.

An order has been placed to have the existing semi-automatic building monitoring system replaced with a modern computerised system. This is intended to control the air-conditioning plant and other services more effectively and also to conserve energy.

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Library and Archives

Dennis Wolanski Library and Archives of the Performing Arts

The library now receives several thousand visitors each year. It is open from 9am to 5pm daily.

The library collection attracted stage directors, set and costume designers, publicists from theatre companies, actors, musicians, researchers from the radio, television and film industry, critics, authors, publishers, teachers and students from universities, colleges and high schools, as well as staff of the Sydney Opera House.

The increasing value of the library as a source of information on the performing arts is reflected in the very wide range of enquiries received.

Management

Formal links were established with the State Library of New South Wales and the Museum of Applied Arts and Sciences when representatives from these institutions became members of the Library Sub-Committee of the Trust.

Acquisitions

Notable acquisitions during the year included:

• Nimrod Theatre: prompt books and typescripts.

• Sydney Theatre Company: prompt books and typescripts.

• 25 theses relating to Australian theatre and drama.

• oil portrait of Clarice Lorenz and other material from the estate of the late Clarice Lorenz, OBE

oil portrait of Lauris Elms, OBE.
New York Public Library Dictionary Catalog of the Music Collection.
model set, working drawings and research for The Sunny South

designed by Ian Robinson.the Trust purchased a set, 20 volumes, of the New Grove Dictionary

of Music and Musicians.

Financial Assistance

The Ladies Committee of the Sydney Opera House Appeal Fund donated \$4,255 for the purchase of the New York Public Library's Music Catalog.

The Trust expresses its sincere appreciation for the continued support given to the library and its staff by an able and helpful team of volunteers.

List of Donors 1980/81

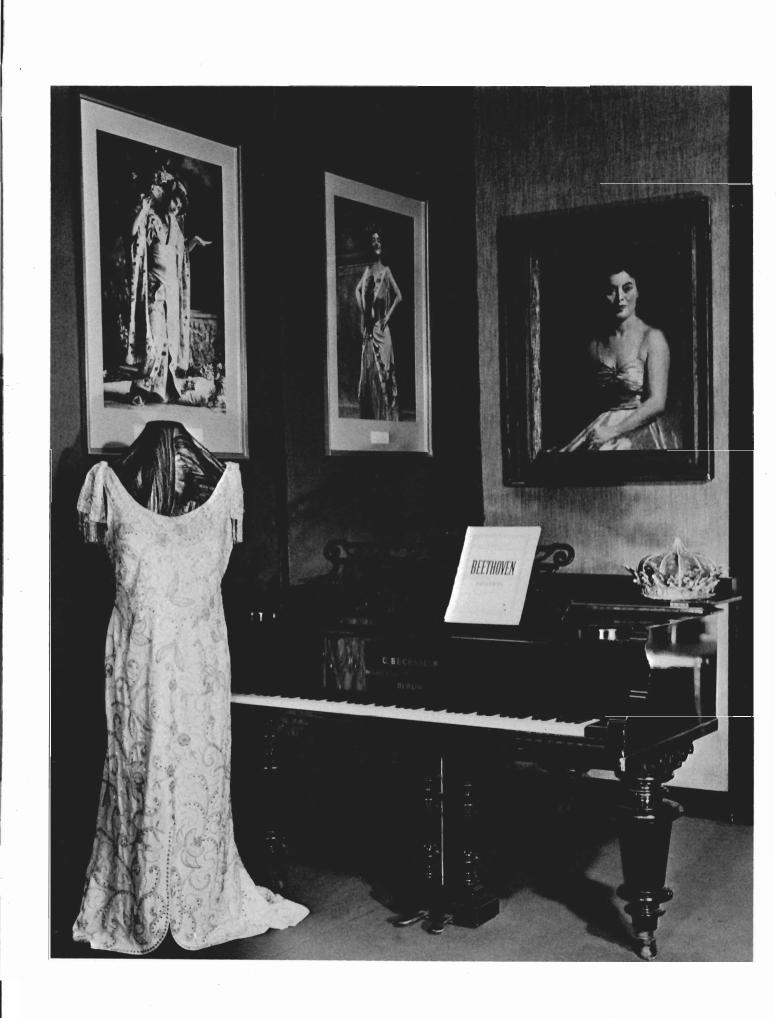
A.R.T.S. Limited Mrs H. Adams Rod Allan Australia Council Australia Post The Australian Ballet Australian Broadcasting Commission Miss L. Avramides Mrs Edna Behrmann Frank Bladwell Fred R. Blanks Ralph Bott Bill Brennan David Brown Mrs Judith Campbell The Canadian Consul-General Dr T.H. Carroll Gordon Clarke Miss Dorothy M. Clayton Mrs Nancy Coombs Gordon Cooper Mrs Stella Cooper Alan Dawson Mrs Marcel Dekyvere, CBE Wendy Dickson Sister Duchesne Peter Duffy George Duncan David Durkin Mr & Mrs Alwyn Elliott Miss Lauris Elms, OBE Scott Erickson Frederick Esch Mrs Geraldine Fennell E. Fleetwood Leagh Frazer Genesian Theatre (Sydney) Miss D. Goodman Dr Stan Green Mr & Mrs Frank Harris Mrs P. Hay Mrs Dorothy Hayes Miss Sheila Helpman Mrs D. Hosking Independent Theatre International Theatre Institute, Australian Centre Mrs Elsa Jacoby, MBE Mrs N.W. Keep

Mrs C.M. Lorenz Miss Betty Lucas Helen McGregor Tom McNamara Dr W.J. Mira Mrs E. Mitchell F.J. Mitchell Mitchell Library Jack Molloy Bruce C. Morgan New South Wales State Conservatorium of Music. Mrs M. Newman Nimrod Theatre Mrs W.A. Oliver Edward H. Pask (Australian Ballet) William Passmore Andrew Pell Brian Phillips Ray Price Miss J. Prigg Miss Betty Read Don Reid Mrs R. Rich-Schalit R.C. Richardson Ian Robinson M. Rudder Frank Salter Leo Schofield Diana Sharpe Damien Stapleton Mrs Dulcy Steinlauf Gary Stonehouse Sydney Theatre Company Mrs M.S. Treloar University of Queensland Ms A. Van Wienen Victorian Arts Centre, Performing Arts Museum Alan Walker Mrs Richard Walker P.G. Webb Miss C. Wheeler Miss Beatrice Wraith

Miss Evelyn Klopfer

Library acquisitions: A dress worn by Gladys Moncreiff at her last public performance, Hamilton, New Zealand, 1961. Donated by Miss Moncreiff.

Photographs: Geraldine Farrar as Cio-Cio-San in Madama Butterfly (left) and Emma Calve as Carmen. Donated by George Johnston. Portrait of Mrs Clarice Lorenz, OBE, painted by Hayward Veal. Donated by her nephew, Charles Carrroll. Crown designed by Anne Fraser from the Old Tote Theatre production of King Richard The Second. Sir Eugene Goossens grand piano purchased by the Sydney Opera House Trust.

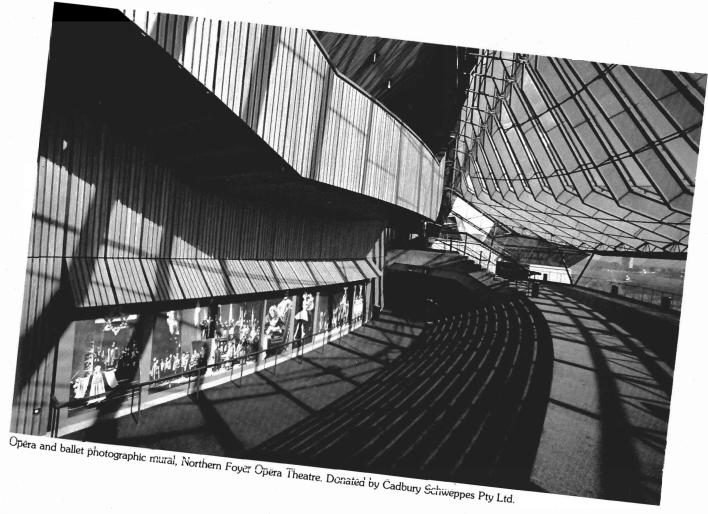


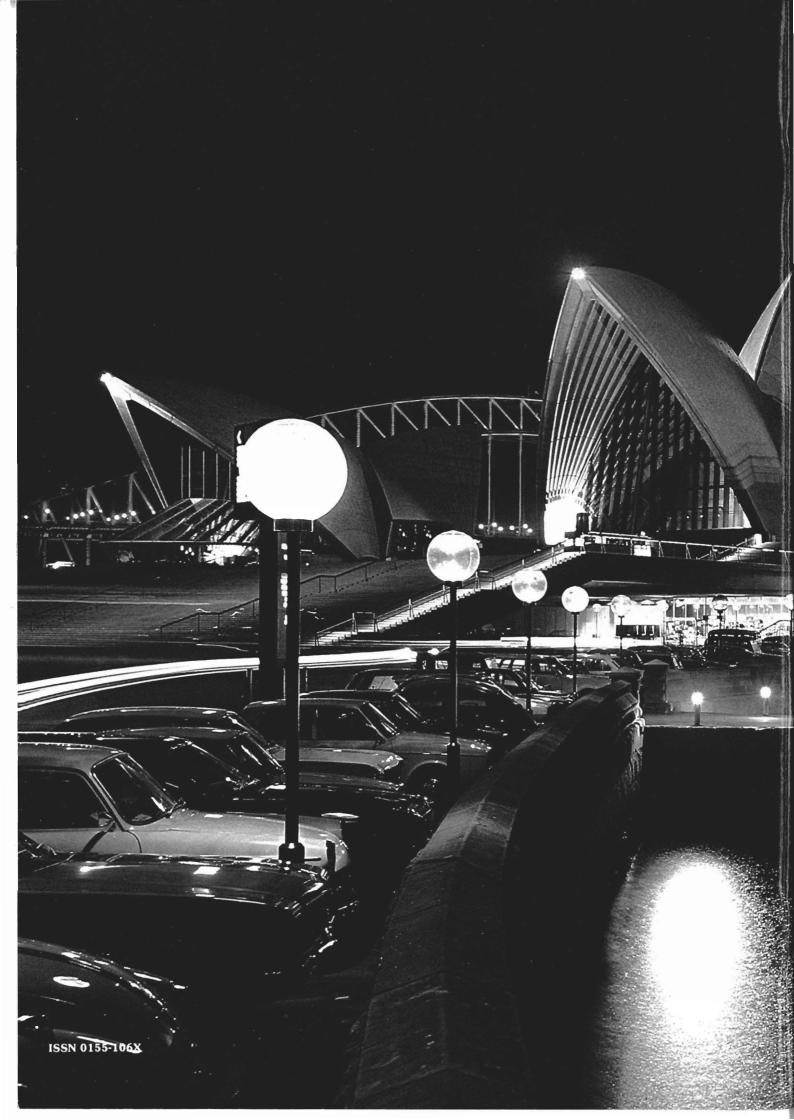
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Annual Report 1980|81

